

## 2011 Fact Book

**U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES** 

**National Institutes of Health** 

The information set forth in this publication is compiled and amended annually by the budget and finance staff of the National Cancer Institute and is intended primarily for the use by members of the Institute and others involved in the administration and management of the National Cancer Program. It is available online at http://www.cancer.gov. Questions regarding any of

online at <a href="http://www.cancer.gov">http://www.cancer.gov</a>. Questions regarding any of the information contained herein may be directed to the Office of Budget and Finance, National Cancer Institute, 9000 Rockville Pike, Bethesda, Maryland, 20892

## **TABLE OF CONTENTS**

| <b>Executive Summary</b> | Fiscal Year 2011 Annual Report  | iii  |
|--------------------------|---|--|
| Organization             | Director's Biography  | O-2<br>O-4<br>O-8<br>O-9<br>O-10<br>. O-13 |
|                          | Office of the Director  |  |
|                          | OD I: Office of Management  |  |
|                          | OD II: Center for Biomedical Informatics and Information  |  |
|                          | Technology  |  |
|                          | OD II: Office of Science Planning and Assessment OD III: Office of Communications and Education |  |
|                          | OD IV: Center for Cancer Genomics   |  |
|                          | OD V: Center for Strategic Scientific Initiatives   |  |
|                          | OD V: Center to Reduce Cancer Health Disparities  |  |
|                          | Center for Cancer Research  | . O-21                                     |
|                          | Division of Cancer Biology  | . O-23                                     |
|                          | Division of Cancer Epidemiology and Genetics  | . O-24                                     |
|                          | Division of Cancer Prevention   |  |
|                          | Division of Cancer Control and Population Sciences  Division of Cancer Treatment and Diagnosis  | . O-26<br>. O-27                           |
|                          | Division of Extramural Activities   |  |
| Cancer Statistics        | Links to Cancer Statistics  | C-1  |
| <b>Budget Data</b>       | NCI Budget  | B-1  |
|                          | Program Structure   |  |
|                          | Extramural Funds  |  |
|                          | NCI Obligations by Mechanism  Division Obligations by Mechanism                                 | B-4  |
|                          | NIH Management Fund, Service & Supply Fund and GSA Ren  |  |
|                          |   |  |
|                          | Special Sources of FundsFunding for Various Research Areas                                      | B-8  |
| Extramural Programs      | Research Project Grants:  Number of Awards  | E-2<br>E-3<br>E-4                          |

|                   | National Research Service Awards – Pre and Post Doctoral Trainees                            | E-7      |
|-------------------|--|----------|
|                   | Construction/Renovation and Building & Facilities Funding Grant and Contract Awards by State | E-8      |
|                   | Grant and Contract Awards by Country   |          |
|                   | Institutions Receiving More than \$15 Million in NCI Support                                 | E-11     |
| Historical Trends | Appropriations of the NCI  | H-1      |
|                   | Bypass Budget Requests   | H-2      |
|                   | Comparison of Bypass Requests and Appropriations of the No                                   | CI . H-3 |
|                   | Comparison of Dollars, Positions and Space   | H-4      |
|                   | Personnel Resources  | H-5      |
|                   | AIDS Funding History   | H-6      |

This publication may be viewed on the World Wide Web by pointing a browser to the Office of Budget and Finance homepage at <a href="http://obf.cancer.gov/">http://obf.cancer.gov/</a> on the National Cancer Institute's website: <a href="http://www.nci.nih.gov">www.nci.nih.gov</a> or <a href="http://obf.cancer.gov/">www.cancer.gov/</a>.

#### Fiscal Year 2011 Annual Report

#### **BUDGET IN REVIEW**

This report provides a summary of the distribution of the Fiscal Year 2011 budget among the various National Cancer Institute (NCI) research programs and funding mechanisms, funding policies influencing grant awards, and comparisons with prior year allocations. Additional information on the NCI budget is accessible from the NCI Home Page (http://www.cancer.gov).

#### Summary

Funds available to the NCI in FY 2011 totaled over \$5.058 billion, reflecting an decrease of -0.8% and -\$40 million from the previous fiscal year.

Fiscal highlights from FY 2011 include:

- Of the total NCI budget, 43% of the funds were allocated for Research Project Grants (RPGs).
- The total number of RPGs funded was 5,019 (includes SBIR).
- Almost one-fourth of the RPGs awarded were new (Type 1) or competing renewal (Type 2) awards.
- 1,106 competing RPGs were funded.
- One-third of the total NCI budget supported ongoing non-competing (Type 5) RPGs.
- R01 grants were funded to the 7<sup>th</sup> percentile.
- 144 grants totaling over \$84 million were funded as Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) awards.
- Intramural Research comprised about 16% of the total NCI budget in FY 2011.
   Of this amount, 10% was for Labs and Bench Research and the remaining 6% was for infrastructure and support.

## NCI Dollars by Mechanism for FY 2010 and 2011 (in thousands)

|                                     | -           |              | Change '10 | to '11 |
|-------------------------------------|-------------|--------------|------------|--------|
| _                                   | 2010        | 2011         | Am't       | %      |
| Research Project Grants:            |             |              |            |        |
| Noncompeting                        | 1,536,844   | 1,631,514    | 94,670     | 6.2%   |
| Admin Supplements                   | 28,947      | 23,619       | -5,328     | -18.4% |
| Competing                           | 516,598     | 424,494      | -92,104    | -17.8% |
| Subtotal, RPG                       | 2,082,389   | 2,079,627    | -2,762     | -0.1%  |
| SBIR/STTR                           | 85,669      | 84,054       | -1,615     | -1.9%  |
| Total, RPG                          | 2,168,058   | 2,163,681    | -4,377     | -0.2%  |
| Cancer Centers                      | 295,856     | 278,345      | -17,511    | -5.9%  |
| SPOREs                              | 133,810     | 121,868      | -11,942    | -8.9%  |
| Other P50s/P20s                     | 38,765      | 35,172       | -3,593     | -9.3%  |
| Other Specialized Centers           | 142,702     | 162,652      | 19,950     | 14.0%  |
| Total: Centers, Spec Ctrs, & SPOREs | 611,133     | 598,037      | -13,096    | -2.1%  |
| Research Career Program             | 74,914      | 73,615       | -1,299     | -1.7%  |
| Cancer Education                    | 35,444      | 32,590       | -2,854     | -8.1%  |
| Clinical Cooperative Groups         | 254,487     | 243,880      | -10,607    | -4.2%  |
| Other Grants                        | 77,768      | 75,546       | -2,222     | -2.9%  |
| Subtotal, Other_                    | 442,613     | 425,631      | -16,982    | -3.8%  |
| Total, Research Grants              | 3,221,804   | 3,187,349    | -34,455    | -1.1%  |
| National Research Service Awards    | 67,564      | 67,654       | 90         | 0.1%   |
| R&D Contracts                       | 613,762     | 587,035      | -26,727    | -4.4%  |
| Intramural Research                 | 805,332     | 833,670      | 28,338     | 3.5%   |
| Research Management & Support       | 381,765     | 374,477      | -7,288     | -1.9%  |
| Construction                        | -           | -            | -          | 0.0%   |
| Buildings and Facilities            | 7,920       | 7,920        | -          | 0.0%   |
| Total, NCI                          | 5,098,147 * | 5,058,105 ** | -40,042    | -0.8%  |
| AIDS research included above        | [272,130]   | [269,953]    | -2,177     | -0.8%  |

<sup>\*</sup>Cancer Prevention and Control w as elimated as a Budget Mechanism in FY09.

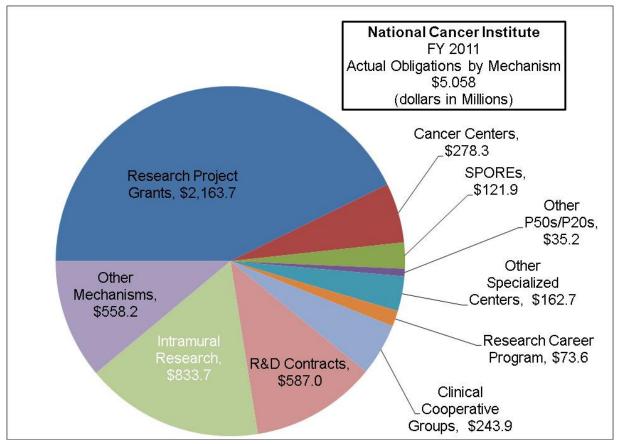
<sup>\*\*</sup>EXCLUDES projects aw arded with Stamp Out Breast Cancer funds.

#### **Percent Share of Total NCI Dollars**

#### Summary Points

 The mechanism shares of the total budget have remained relatively stable from FY 2007 to FY 2011, taking into account the elimination of Cancer Prevention and Control as a budget mechanism in FY 2009

| Percent Share of Total NCI Dollars                                    |          |       |       |       |       |
|---|----------|-------|-------|-------|-------|
|   | 2007     | 2008  | 2009  | 2010  | 2011  |
| Research Project Grants   | 44.1%    | 43.3% | 43.0% | 42.5% | 42.8% |
| Cancer Centers  | 5.7%     | 5.7%  | 5.8%  | 5.8%  | 5.5%  |
| SPOREs  | 2.6%     | 2.6%  | 2.6%  | 2.6%  | 2.4%  |
| Specialized Centers   | 1.6%     | 1.6%  | 2.3%  | 2.8%  | 3.2%  |
| Other P50s/P20s   | -        | -     | 0.6%  | 0.8%  | 0.7%  |
| Clinical Cooperative Groups   | 3.1%     | 3.0%  | 4.7%  | 5.0%  | 4.8%  |
| R&D Contracts   | 8.7%     | 9.2%  | 12.3% | 12.0% | 11.6% |
| Intramural Research   | 14.7%    | 14.9% | 15.7% | 15.8% | 16.5% |
| Cancer Prevention & Control*  | 10.4%    | 9.9%  | 0.0%  | 0.0%  | 0.0%  |
| Other Mechanisms  | 9.2%     | 9.9%  | 13.0% | 12.7% | 12.5% |
| *Cancer Prevention and Control Elimated as a Budget Mechanism in FY09 | <u> </u> |       |       |       |       |



## **Funding Trends**

## Summary Points

• The NCI budget has increased by \$265.5 million – or 5.5% – since FY 2007.

| Historical Funding Trends    |                       |           |           |           |           |  |  |  |  |
|------------------------------|-----------------------|-----------|-----------|-----------|-----------|--|--|--|--|
|                              | (Dollars in Millions) |           |           |           |           |  |  |  |  |
|                              | 2007                  | 2008      | 2009      | 2010      | 2011      |  |  |  |  |
| Total NCI                    | \$4,792.6             | \$4,827.6 | \$4,967.0 | \$5,098.1 | \$5,058.1 |  |  |  |  |
| Research Project Grants      | 2,111.8               | 2,089.9   | 2,134.0   | 2,168.1   | 2,163.7   |  |  |  |  |
| Cancer Centers               | 273.2                 | 274.5     | 285.6     | 295.9     | 278.3     |  |  |  |  |
| SPORES                       | 123.8                 | 123.3     | 131.4     | 133.8     | 121.9     |  |  |  |  |
| Other P50s/P20s              | -                     | -         | 28.1      | 38.8      | 35.2      |  |  |  |  |
| Other Specialized Centers    | 74.7                  | 79.3      | 116.4     | 142.7     | 162.7     |  |  |  |  |
| Clinical Cooperative Groups  | 148.2                 | 144.0     | 234.5     | 254.5     | 243.9     |  |  |  |  |
| R&D Contracts                | 416.9                 | 444.2     | 610.1     | 613.8     | 587.0     |  |  |  |  |
| Intramural Research          | 706.2                 | 718.4     | 781.4     | 805.3     | 833.7     |  |  |  |  |
| *Cancer Prevention & Control | 498.4                 | 471.5     | -         | -         | -         |  |  |  |  |
| Other Mechanisms             | 439.4                 | 482.5     | 645.5     | 645.4     | 631.8     |  |  |  |  |

| % Growth by Mechanism        |                 |                 |                 |                 |                 |  |  |  |
|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--|--|--|
|                              | 2007 to<br>2008 | 2008 to<br>2009 | 2009 to<br>2010 | 2010 to<br>2011 | 2007 to<br>2011 |  |  |  |
| Total NCI                    | 0.7%            | 2.9%            | 2.6%            | -0.8%           | 5.5%            |  |  |  |
| Research Project Grants      | -1.0%           | 2.1%            | 1.6%            | -0.2%           | 2.5%            |  |  |  |
| Cancer Centers               | 0.5%            | 4.0%            | 3.6%            | -5.9%           | 1.9%            |  |  |  |
| SPOREs                       | -0.4%           | 6.6%            | 1.8%            | -8.9%           | -1.6%           |  |  |  |
| Other P50s/P20s              | -               | -               | 100.0%          | -9.3%           | 100.0%          |  |  |  |
| Specialized Centers          | 6.2%            | 46.8%           | 22.6%           | 14.0%           | 117.7%          |  |  |  |
| Clinical Cooperative Groups  | -2.8%           | 62.8%           | 8.5%            | -4.2%           | 64.6%           |  |  |  |
| R&D Contracts                | 6.5%            | 37.3%           | 0.6%            | -4.4%           | 40.8%           |  |  |  |
| Intramural Research          | 1.7%            | 8.8%            | 3.1%            | 3.5%            | 18.1%           |  |  |  |
| *Cancer Prevention & Control | -5.4%           | -100.0%         | -               | -               | -100.0%         |  |  |  |
| Other Mechanisms             | 9.8%            | 33.8%           | 0.0%            | -2.1%           | 43.8%           |  |  |  |

<sup>\*</sup>Cancer Prevention and Control Elimated as a Budget Mechanism in FY09.

### **Research Project Grants**

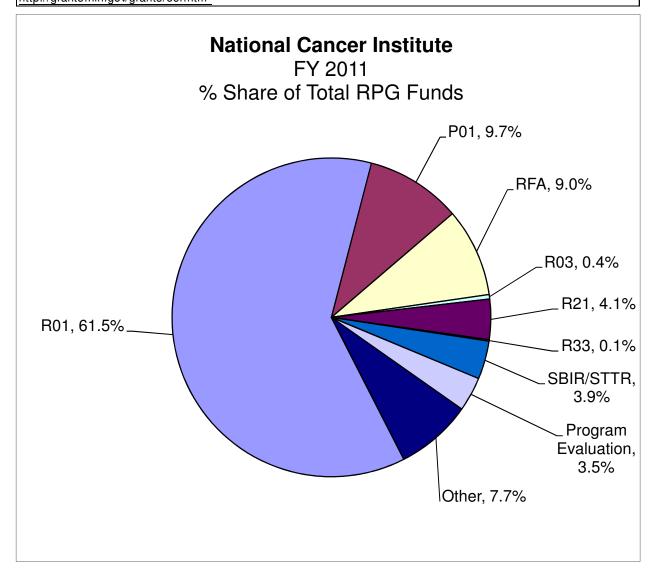
### Summary Points

- About half of competing dollars supported grants awarded within the established payline and half supported grants as an exception to the payline.
- RFA funds accounted for 7.6% of FY 2011 competing dollars.
- Research Project Grant applications submitted to NCI increased by approximately 10%.
- A total of 1,106 competing RPG's were funded.

| Research Project Grants* (Dollars in Thousands)              |           |                |       |             |  |  |
|--|-----------|----------------|-------|-------------|--|--|
|  | 2010 2011 |                |       |             |  |  |
|  | No.       | <b>A</b> mount | No.   | Amount      |  |  |
| Total funding for RPGs                                       | 5,078     | \$2,169,058    | 5,019 | \$2,163,681 |  |  |
| SBIR/STTR  | 207       | \$85,669       | 144   | \$84,054    |  |  |
| Funding for RPGs without SBIR/STTR Program                   | 4,871     | \$2,082,389    | 4,875 | \$2,079,627 |  |  |
| Continuation or noncompeting grants funded                   |           |                |       |             |  |  |
| Competing grants funded                                      | 1,253     | \$516,598      | 1,106 | \$424,494   |  |  |
| Administrative Supplements                                   | 258       | \$29,022       | 206   | \$23,619    |  |  |
| Partial assessment for DHHS Program Evaluation               |           | \$75,329       |       | \$75,329    |  |  |
| Funds set aside within competing dollars for:                |           |                |       |             |  |  |
| Grants within Paylines:                                      | 1,134     | \$468,594      | 588   | \$188,865   |  |  |
| Traditional R01  | 726       | \$284,237      | 338   | \$138,517   |  |  |
| Program Projects (P01)                                       | 26        | \$53,174       | -     | -           |  |  |
| RFA Grants   | 95        | \$65,168       | 68    | \$32,131    |  |  |
| Share of competing grant funds                               |           | 12.6%          |       | 7.6%        |  |  |
| Exception Grants   | 119       | \$48,004       | 474   | \$217,335   |  |  |
| Share of competing grant funds                               |           | 9.3%           |       | 51.2%       |  |  |
| Competing Application Requests                               | 7,338     | \$3,065,725    | 8,037 | \$3,336,074 |  |  |
| Funding Success Rate   | •         | 20.2%          |       | 13.8%       |  |  |
| Percentile funding for R01 grants                            |           | 15th           |       | 7th         |  |  |
| Average Cost-Competing                                       |           | \$412          |       | \$384       |  |  |
| Average Reduction from recommended/requested                 |           |                |       | -           |  |  |
| levels   |           | -17%           |       | -17%        |  |  |
| *EXCLUDES projects aw arded w ith Stamp Out Breast Cancer fu | nds.      |                |       |             |  |  |

| Grant Funding Paylines   |        |              |                |  |  |  |  |
|--------------------------|--------|--------------|----------------|--|--|--|--|
| RPG Mechanisms:          | 2010** | 2011         |                |  |  |  |  |
| R01 Traditional Grants   | 15th   | 7th          | percentile     |  |  |  |  |
| P01 Program Projects*    | N/A    | N/A          | priority score |  |  |  |  |
| R03 Small Grants         | 30     | 25           | priority score |  |  |  |  |
| R21 Exploratory Phase I  | 15th   | 7th          | percentile     |  |  |  |  |
| R33 Exploratory Phase II | 17     | Case by Case | priority score |  |  |  |  |
| R41/R42 STTR             | 29     | 20           | priority score |  |  |  |  |
| R43/R44 SBIR             | 29     | 24           | priority score |  |  |  |  |

<sup>\*</sup> Formal paylines for P01 grants are determined by the Executive Committee
\*\* In FY 2010, NIH instituted a new peer review scoring system resulting in a two digit priority score. More information on the new system is available under "Peer Review Process" online at: http://grants.nih.gov/grants/oer.htm

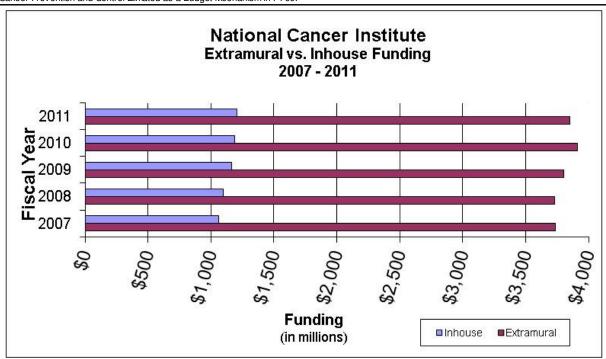


### National Cancer Institute Extramural vs. Inhouse Funding

(dollars in millions)

| Extramural                |  |           |           |           |           |               |  |  |
|---------------------------|--|-----------|-----------|-----------|-----------|---------------|--|--|
| Mechanism                 | 2007   | 2008      | 2009      | 2010      | 2011      | 07 - 11% chg. |  |  |
| Research Project Grants   | \$2,111.8  | \$2,089.9 | \$2,137.0 | \$2,168.1 | \$2,163.7 | 2.5%          |  |  |
| Cancer Centers            | 273.2  | 274.5     | 285.6     | 295.9     | 278.3     | 1.9%          |  |  |
| SPOREs                    | 123.8  | 123.3     | 131.4     | 133.8     | 121.9     | -1.5%         |  |  |
| Other P50s/P20s           | -  | -         | 28.1      | 38.8      | 35.2      | 100.0%        |  |  |
| Other Specialized Centers | 74.7   | 79.3      | 116.4     | 142.7     | 162.7     | 117.8%        |  |  |
| Other Research Grants     | 322.9  | 317.8     | 417.3     | 442.5     | 425.5     | 31.8%         |  |  |
| NRSA                      | 68.2   | 69.9      | 70.1      | 67.6      | 67.7      | -0.7%         |  |  |
| R&D Contracts             | 416.9  | 444.2     | 610.1     | 613.8     | 587.0     | 40.8%         |  |  |
| Cancer Control Grants*    | 200.1  | 190.4     | -         | -         | -         | -100.0%       |  |  |
| Cancer Control Contracts* | 133.7  | 134.8     | -         | -         | -         | -100.0%       |  |  |
| Construction              | -  | -         | -         | -         | -         | 0.0%          |  |  |
| Buildings & Facilities    | 7.9  | 7.9       | 7.9       | 7.9       | 7.9       | 0.0%          |  |  |
| Total Extramural Funds    | Total Extramural Funds 3,733.2 3,732.0 3,803.9 3,911.0 3,849.9 3.1 |           |           |           |           |               |  |  |

| Inhouse   |         |         |         |         |         |             |  |
|---|---------|---------|---------|---------|---------|-------------|--|
| Mechanism   | 2007    | 2008    | 2009    | 2010    | 2011    | 07-11% chg. |  |
| Intramural Research   | \$706.2 | \$718.4 | \$781.4 | \$805.3 | \$833.7 | 18.1%       |  |
| RMS   | 188.7   | 231.0   | 384.6   | 381.8   | 374.5   | 98.5%       |  |
| Control Inhouse*  | 164.5   | 146.3   | -       | -       | -       | -100.0%     |  |
| Total Inhouse Funds   | 1,059.4 | 1,095.7 | 1,166.0 | 1,187.1 | 1,208.2 | 14.0%       |  |
| Total NCI   | 4,792.6 | 4,827.7 | 4,969.9 | 5,098.1 | 5,058.1 | 5.5%        |  |
| Cancer Prevention and Control Elimated as a Budget Mechanism in FY09. |         |         |         |         |         |             |  |

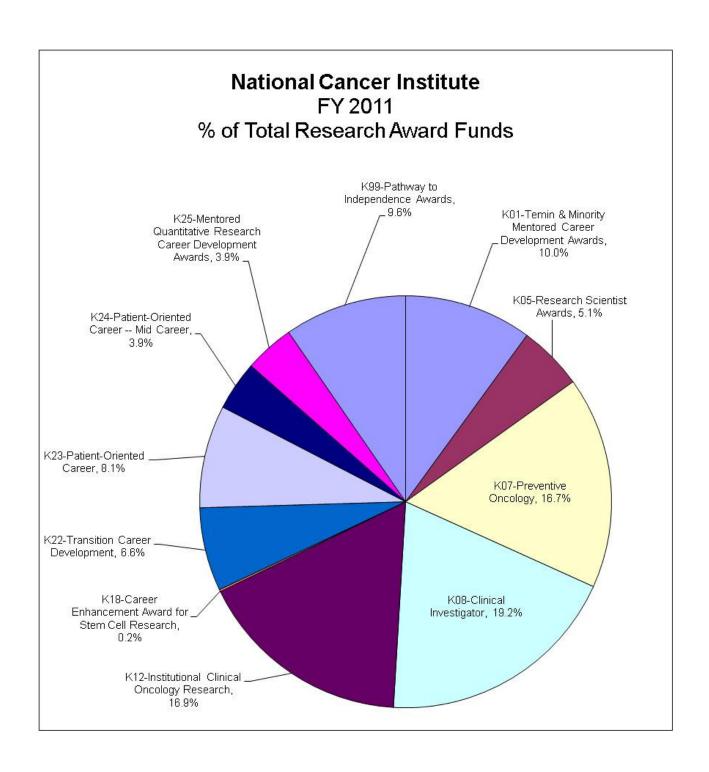


## Research Career Awards - "K" Program

## Summary Points

- The Research Career Award mechanism decreased by 1.7% in FY 2011.
- The number of Research Career Awards decreased by 14 between FY 2010 and FY 2011.
- NCI funded 56 awards for the NIH Pathway to Independence program.

|     | (Dollars in Thousands)                                  |      |                |     |         |
|-----|---|------|----------------|-----|---------|
|     |   | 2010 |                |     | 11      |
|     |   | No.  | <b>A</b> mount | No. | Amount  |
| K01 | Temin Awards  | 30   | \$4,520        | 8   | \$1,110 |
| K01 | Minority Mentored Career Development Award              | 47   | 6,303          | 48  | 6,265   |
|     | Subtotal, K01s  | 77   | 10,823         | 56  | 7,375   |
| K05 | Research Scientist Award                                | 21   | 3,134          | 25  | 3,741   |
| K07 | Preventive Oncology                                     | 97   | 13,278         | 88  | 12,257  |
| K08 | Clinical Investigator                                   | 83   | 12,407         | 91  | 14,129  |
| K12 | Institutional Clinical Oncology Research                | 18   | 12,922         | 18  | 12,424  |
| K18 | Career Enhancement Award for Stem Cell Research         | 0    | 0              | 1   | 117     |
| K22 | Transition Career Development                           | 30   | 4,963          | 28  | 4,827   |
| K23 | Patient-Oriented Career                                 | 40   | 5,812          | 38  | 5,937   |
| K24 | Patient-Oriented Career Mid Career                      | 20   | 3,422          | 16  | 2,860   |
| K25 | Mentored Quantitative Research Career Development Award | 25   | 3,311          | 21  | 2,868   |
| K30 | Institutional Curriculum Awards Administered by NCRR    | 0    | 0              | 0   | 0       |
| K99 | NIH Pathway to Independence Awards                      | 41   | 4,842          | 56  | 7,080   |
|     | Total Research Career Program                           | 452  | 74,914         | 438 | 73,615  |



## **Research Dollars by Various Cancers**

## Summary Points

- Funding for various cancers listed below may overlap
- Funding for cancers listed below do not represent the entire NCI budget
- Based on NCI Coding Methodology.

| Research Dollars by Various Cancers |           |              |           |           |           |  |  |  |
|-------------------------------------|-----------|--------------|-----------|-----------|-----------|--|--|--|
|                                     | (Dollars  | in Millions) |           |           |           |  |  |  |
| 2007 2008 2009 2010 2011            |           |              |           |           |           |  |  |  |
| Total NCI                           | \$4,792.6 | \$4,827.6    | \$4,966.9 | \$5,098.1 | \$5,058.1 |  |  |  |
| AIDS                                | 253.7     | 258.5        | 265.9     | 272.1     | 270.0     |  |  |  |
| Brain & Central Nervous System      | 148.2     | 153.7        | 151.5     | 156.8     | 172.6     |  |  |  |
| Breast Cancer                       | 572.4     | 586.8        | 599.4     | 631.2     | 625.1     |  |  |  |
| Cervical Cancer                     | 82.4      | 76.8         | 70.8      | 77.0      | 81.4      |  |  |  |
| Clinical Trials                     | 843.7     | 853.2        | 882.8     | 852.3     | 877.8     |  |  |  |
| Colorectal Cancer                   | 258.4     | 273.7        | 264.1     | 270.4     | 265.1     |  |  |  |
| Head and Neck                       | 66.2      | 76.1         | 77.1      | 62.7      | 61.8      |  |  |  |
| Hodgkin's Disease                   | 16.5      | 17.5         | 18.2      | 14.6      | 13.4      |  |  |  |
| Leukemia                            | 205.5     | 216.4        | 220.5     | 239.7     | 227.0     |  |  |  |
| Liver Cancer                        | 67.7      | 74.2         | 69.0      | 72.6      | 66.2      |  |  |  |
| Lung Cancer                         | 226.9     | 247.6        | 246.7     | 281.9     | 296.8     |  |  |  |
| Melanoma                            | 97.7      | 110.8        | 103.7     | 102.3     | 115.6     |  |  |  |
| Multiple Myeloma                    | 32.3      | 41.5         | 45.2      | 48.5      | 54.9      |  |  |  |
| Non Hodgkin's Lymphoma              | 113.0     | 122.6        | 131.3     | 122.4     | 126.4     |  |  |  |
| Ovarian Cancer                      | 96.9      | 100.0        | 110.1     | 112.3     | 110.8     |  |  |  |
| Pancreatic Cancer                   | 73.3      | 87.3         | 89.6      | 97.1      | 99.5      |  |  |  |
| Prostate Cancer                     | 296.1     | 285.4        | 285.1     | 300.5     | 288.3     |  |  |  |
| Stomach Cancer                      | 12.0      | 12.4         | 15.4      | 14.5      | 13.4      |  |  |  |
| Uterine Cancer                      | 16.6      | 17.1         | 18.0      | 14.2      | 15.9      |  |  |  |

## **National Cancer Institute**

# Director's Biography Harold Varmus, M.D.

Harold Varmus became Director of the National Cancer Institute on July 12, 2010.

Harold Varmus, co-recipient of the Nobel Prize for studies of the genetic basis of cancer, served 10 years as President of Memorial Sloan-Kettering Cancer Center and six years as Director of the National Institutes of Health. He is a member of the U.S. National Academy of Sciences and the Institute of Medicine and is involved in several initiatives to promote science and health in developing countries. The author of over 350 scientific papers and five books, including a recent memoir titled <a href="The Art and Politics of Science">The Art and Politics of Science</a>, he was a co-chair of President Obama's Council of Advisors on Science and Technology, was a co-founder and Chairman of the Board of the Public Library of Science, and chaired the Scientific Board of the Gates Foundation Grand Challenges in Global Health.

## Former Directors of the National Cancer Institute

#### John E. Niederhuber, M.D.

June 2006 – September 2006 (Acting) September 2006 – July 2010 John E. Niederhuber, M.D., became Director of the National Cancer Institute (NCI), one of the National Institutes of Health, in September 2006. He joined NCI in a full-time capacity in September 2005, as Deputy Director for Translational and Clinical Sciences, and within a few weeks was asked to serve as Chief Operating Officer. He officially became NCI's Acting Director in June 2006. Dr. Niederhuber has also served as the Chair of the National Cancer Advisory Board, as an external NCI advisor and grant reviewer, and as a laboratory investigator supported by NCI and the NIH.

## Andrew C. von Eschenbach, M.D.

January 2002 – September 2005

Andrew C. von Eschenbach, M.D. became the 12<sup>th</sup> NCI in January 2002. He previously directed the Genitourinary Cancer Center and the Prostate Cancer Research Program at The University of Texas M.D. Anderson Cancer Center and held the Roy M. and Phyllis Gough Huffington Clinical Research Distinguished Chair in Urologic Oncology.

#### Richard D. Klausner, M.D. August 1995 – September 2001

Dr. Klausner was appointed as the Director of the NCI on August 1, 1995. From 1984 until 1997 he was Chief of the Cell Biology and Metabolism Branch of the National Institute of Child Health & Human Development.

#### Samuel Broder, M.D.

December 1988 - March 1995

Dr. Broder joined NCI in 1972 as a Clinical Associate in the Metabolism Branch. In 1981, he became Associate Director for NCI's Clinical Oncology Program.

#### Vincent T. DeVita, Jr., M.D. January 1980 – June 1980 (Acting) July 1980 – August 1988

Dr. DeVita joined NCI in 1963 as a Clinical Associate in the Laboratory of Chemical Pharmacology. He served NCI as head of the Solid Tumor Service, Chief of the Medicine Branch, Director of the Division of Cancer Treatment and Clinical Director prior to his appointment as Director of NCI.

## Arthur Canfield Upton, M.D. July 1977 – December 1979

Prior to his tenure as NCI Director, Dr. Upton served as Dean of the School of Basic Health Sciences at the State University of New York at Stony Brook.

#### Frank Joseph Rauscher, Jr., Ph.D. May 1972 – October 1976

Dr. Rauscher served as Scientific Director for Etiology, NCI, prior to his appointment as Director of NCI in 1972.

#### Carl Gwin Baker, M.D. November 1969 – July 1970 (Acting) July 1970 – April 1972

During his tenure with PHS, Dr. Baker served as Scientific Director for Etiology, NCI, and as Acting Director of NCI prior to his appointment as Director in July 1970.

#### Kenneth Milo Endicott, M.D. July 1960 – November 1969

Dr. Endicott served as Chief of the Cancer Chemotherapy National Service Center, PHS, and as Associate Director, NIH, prior to being appointed Director of NCI in July 1960.

#### John Roderick Heller, M.D. May 1948 – June 1960

Dr. Heller joined PHS in 1934 and became Chief of the Venereal Disease Division prior to his appointment as Director of NCI in 1948.

# Former Directors of the National Cancer Institute (continued)

| Leonard Andrew Scheele, M.D. | Dr. Scheele served in various capacities during his tenure with PHS     |
|------------------------------|---|
| July 1947 – April 1948       | prior to his appointment as Assistant Chief and, subsequently, Director |
|                              | of NCI in July 1947.  |

| Roscoe Roy Spencer, M.D. | Dr. Spencer became NCI's first Assistant Chief and, subsequently, |
|--------------------------|---|
| August 1943 – July 1947  | was appointed Director of the Institute in 1943.                  |

| Carl Voegtlin, Ph.D.     | Dr. Voegtlin served as Professor of Pharmacology and Chief of the                                    |
|--------------------------|--|
| January 1938 – July 1943 | Division of Pharmacy at the Hygienic Laboratory prior to becoming the first Director of NCI in 1938. |
|                          | ilist Director of North 1936.  |

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