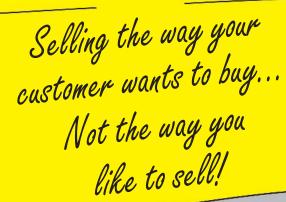
# Unleashing the Power of Consultative Selling



RICHARD GREHALVA

# Unleashing the Power of Consultative Selling

Selling the way your customer wants to buy . . .

Not the way you

like to sell!

Copyright © 2004 by Richard Grehalva

All rights reserved, including the right of reproduction, in whole or in part, in any form, without the express written permission of the author.

Published by: P2P People to People Communications Media

Sales/Marketing

ISBN: 0-9763818-1-8

Digital

www.richgrehalva.com

# Dedication

This book is dedicated to the memory of my mother, Patricia Louise Holmes.

May she rest in peace.

## Acknowledgements

First, I must thank God for giving me the insight of how to be of service to you. This book teaches how you can be of service to your clients in bringing what they need to be of service to their clients. In this way, the gift of service never ends.

I am grateful to the many people who have been placed in my life to teach me the many things that are contained in this book. The production of this work, my first publication, was possible with the support of several people, a few to whom I would like to express my appreciation and gratitude:

- ❖ To my wife, for her support through difficult times and for keeping my spirits up.
- ◆ To Dan Poynter of parapublishing.com whose workshop on writing and publishing I attended many years ago. He set a fire in me that I could write a book and now it has been realized.
- ❖ To Shelle Rose Charvet of SuccessStrategies.com for her wonderful gifts.
- ◆ To my friend, Scott Watson, who encouraged and had faith in me.
- To my oldest son, Richard, my biggest fan. He was instrumental in reading my drafts and giving me some terrific feedback, including the subtitle of this book.
- ◆ To Sean, my youngest son, who is a business major at Auburn University. He was an inspiration, and I thank him for believing in me. War Eagle!
- ◆ To Diane Mendez of Proof Plus, my expert guide in getting my book from draft to a final product. I cannot thank her enough for her professionalism, advice, direction in the editing, layout, proofreading and even the cover design.

### ~ TABLE OF CONTENTS ~

Introduction	xv
CHAPTER ONE - Top 5 Sales Myths	1
Sales Myth Number 1 - "You Think You Sell?"	2
Sales Myth Number 2 - "Selling is an Art"	3
Sales Models	5
Sales Scripts Model	5
Closing Sales Model	8
Product/Service Pushing through Personality, Persistence and Price	9
Relationship Sales Model	9
Problem-Solving Sales Model	9
Value Add Sales Model	10
Consultative Sales Model	10
Partnering	10
Team Selling Model	11
Complex Sales Model	11
Sales Myth Number 3 - "Salespeople who are 'Good Talkers' with a 'Great Pitch' win the most"	12
Sales Myth Number 4 - "Selling is Close,  Close and Close"	14
Sean's Education	15
The Internet Has Changed the Way We Buy	19
Sales Myth Number 5 - "You can actually sell Business-to-Business B2B and	
Business-to-Consumer B2C"	22

CHAPTER TWO	- What's Missing?	25
How did	you choose sales as a career?	26
Where di	d you get your training?	26
What did	you learn?	27
Is the sale	es staff meeting quota?	27
How did	sales management solve this problem?	28
Did it wo	rk?	28
What do	we look for when we hire salespeople?	28
What do	salespeople do?	29
Which Sa	les Model Works the Best?	31
What star	ndards and procedures are followed?	33
Do we us	e sound sales strategies?	34
Do we lea	arn from the best?	34
Time for	a change	35
Chapter Thr	ee - What Is Sales Mapping?	37
Connecti	ng the DOTS that Make up Sales Mapping	g38
Learn	ing how to maximize productivity	38
Connecti	ng the Best Practices DOT	41
Learn	ing how people get exceptional results	41
Connecti	ng the How People Communicate DOT	43
R1 Ra	pport	43
R2 Re	cord	44
R3 Re	lease	44
R4 Re	place	45
R5 Re	member	45

Connecting the Effective Communications DOT	45
Strategy and Tactics	45
Connecting the Strategy and Tactics DOT	47
Having an action plan	47
Connecting the Project Management DOT	48
Letting the presentation get in	
the way of the message	48
Connecting the Presentation DOT	49
Chapter Four - Rapport: The Foundation	
of Communication	51
Common Sense Language	52
VISUAL (seeing)	55
AUDITORY (hearing)	56
KINESTHETIC (feeling)	56
What Language Do You Use?	57
Lost in Translation	59
Body Talk	61
Follow My Voice	63
Chapter Five - Listening With A Purpose	65
Why Don't We Listen?	67
What are the Rules for Listening?	68
Are You A Good Listener?	71
Are you missing (the) communication?	72
Getting into listening mode	
R2 Record	77

Why am I here?	77
Rapport	77
Take Notes	77
My rules for me/ your rules for you	78
Push Record	78
Chapter Six - Getting to the Problem	79
Why Do People Buy?	82
1 "Want" to buy	82
2 "Way" to buy	85
3 "Will" to make it work	86
Client retention and acquisition	88
Profitability	89
Productivity	90
Personal	91
Troubleshooting	92
Just the facts - Developing a Problem Statement	94
Creating the problem statement	98
Chapter Seven - Getting to the Results	101
Results Statement	109
Chapter Eight - Meet Me at the Solution Gap	113
Past, Present and Future	114
Meet me at the "Gap"	114
What will the competition do?	116
Tactics	121

How Do I get my client to think of me first?	121
A. The Tactic is "Big Bad and Bold"	122
B. The Tactic is "Change the Game"	122
C. The Tactic is "Let's Team upPartner"	124
D. The Tactic is "Wait"	125
Putting tactics to work	125
USP (no, not what comes in a brown truck)	126
Chapter Nine - Sales Project Management	131
What makes a project a project?	132
The Core Activities of Sales Project Management	135
Scope the Project	136
Identify Project Activities	137
Estimate Activity Duration	138
Determine Resource Requirements	140
Construct and Analyze the Project Network	141
Recruit and Organize the Project Team	143
Level Project Resources	145
Schedule and Document Work Packages	145
Monitor and Control Progress	146
Close Out the Project	147
Win or Lose	147
Chapter Ten - Present the Best and Outdo the Rest.	149
The Top Five Mistakes Salespeople Make	149
Mistake # 1 - Attitude	149
Mistake # 2 - No Planning	150

	Mistake # 3 - Little or No Preparation	151
	Mistake # 4 - Word Presentations	151
	Mistake # 5 - Disconnected from Audience	152
,	What do you want me to do?	153
,	What I need (WIN)	154
,	Why are you in business?	154
,	Why you are here	155
	Do you understand the problem?	156
	How will you solve the problem?	156
	How will they know you solved the problem?	156
,	What makes you different?	157
	A Call to Action	157
,	What language are they speaking?	157
(	Graphics, Animation, Words ~ Which one do you use?	158
	How do we satisfy the visual, auditory, kinesthetic people in the audience?	158
	Rehearse and Record	160
Cha	apter Eleven - Putting It All Together	163
	Meeting Your Client	166
	The Interview	167
	PROBLEM STATEMENT	167
	RESULTS	168
	PROCESS	170
	DECISION	170
	SOLUTION	171

	Determine Your Tactics	1/2
	Develop Your USP	172
	Prepare Your Sales Project Plan	173
	Present Your Solution	173
	R5 Remember	174
Ch	napter Twelve - Make It Yours	177
	Stop the tape!	178



### Introduction

"Sell the way you like to buy" is the answer I get in my workshops when I ask the attendees, "What is the best way to sell someone?"

My response is, "Are you saying people should buy the way you buy?"

They answer, "No not really. What we mean is, we should sell to people in ways we would want someone to sell to us."

I ask, "Does that mean other people are motivated in the same way you are? Do they want to get the same results as you? Are they thinking they have the same problem as you? Do they want to accomplish a goal or avoid a hassle in the same way you want to?"

Then they get the message, and I make my point. "So, buying the way you like to buy works for you, but not for other people. Isn't that right?"

"Well, if you put it that way, I guess you are right," is their reply.

I do not know about you, but I do not like being sold. Just hearing the words rubs me the wrong way. If I see the salesperson coming towards me, I want to turn around and go in the other direction.

I like to buy the way I like to buy. But how many salespeople know how to find out how someone wants to buy? Do they know which questions to ask? Do they know that

### Thank You for previewing this eBook

You can read the full version of this eBook in different formats:

- HTML (Free /Available to everyone)
- PDF / TXT (Available to V.I.P. members. Free Standard members can access up to 5 PDF/TXT eBooks per month each month)
- Epub & Mobipocket (Exclusive to V.I.P. members)

To download this full book, simply select the format you desire below

